



## *HLC Accreditation Evidence*

Title: Hiring Procedures for Regular (Non-Temporary Faculty and Staff and Hiring Procedures for Adjunct Faculty)

Office of Origin: Human Resources

Contact: Director of Human Resources

Vice President of Instruction

**2460**  
**Hiring Guidelines**  
**for**  
**Regular**  
**(Non-temporary)**  
**Faculty and Staff**

## 2460 – Hiring Guidelines for Regular (Non-temporary) Faculty and Staff

### Appointments

When an unusual or emergency situation occurs and it is in the best interest of the College, the President or the President's designee may forgo the normal candidate search processes noted below by appointing a qualified candidate to fill a vacancy for positions other than Vice Presidential level. If the individual is not already a College employee, the President must present the recommendation to the Board of Trustees at its next regularly scheduled board meeting, to seek approval of the appointment.

The following documentation is needed by the Office of Human Resources when an appointment occurs:

- Approvals up through the President;
- Criminal background report and also motor vehicle report (if applicable);
- Application Packet (completed in its entirety);
- Reason for immediate hire;
- [Faculty Credential Form](#) with the appropriate approval(s) (if applicable);
- Brief outline of questions and answers that were asked when discussing the assignment with the candidate;
- Verification from the Benefits Specialist in Human Resources to determine if the candidate is a KPERs retiree, thereby reducing the salary level offered to the candidate by the KPERs Working After Retirement percentage.
- job transfer acknowledgement letter (if existing regular employee); and
- [Blue Team Form](#).

For additional required steps, please refer to the Hired Candidate section below.

### Approval for Filling Positions

**Existing:** Prior to beginning the selection process for filling expected vacancies for existing positions;

1. a letter of resignation (terminating employee), job transfer acknowledgement letter or college-initiated letter (non-renewal, involuntary termination, or reduction in force) must be on file in the Office of Human Resources;
2. the supervisor must submit a [Blue Team Form](#) for the departing employee;
3. the supervisor must contact and/or meet with the Director of Human Resources to obtain the salary or hourly rate for the position; and
4. if there isn't a hiring freeze or the supervisor is not requesting a change to the position affecting budget, an e-mail must be sent up the chain-of-command to the President or the President's designee to request approval to refill the position; or

if there is a hiring freeze or the supervisor is requesting a change to the position affecting budget (e.g., change in length of employment or change in job duties impacting salary grade), the supervisor must submit a determination of need up the chain-of-

command to the President or the President's designee to attain approval to refill the position by completing the [Personnel Requisition and Authorization Form](#).

The President or the President's designee will inform the hiring supervisor and the Office of Human Resources of the employee's decision.

**New:** Prior to beginning the selection process to fill a new position;

1. the supervisor must contact and/or meet with the Director of Human Resources to obtain the salary or hourly rate for the position; and
2. the supervisor must submit a determination of need up the chain-of-command to the President or the President's designee to attain approval by completing the [Personnel Requisition and Authorization Form](#).

The President or the President's designee will inform the hiring supervisor and the Office of Human Resources of the employee's decision.

Please note that the Board of Trustees must approve a new Vice Presidential level position before proceeding with the hiring process.

#### Job Description

The job description for the position must be reviewed or developed by the appropriate supervisor in conjunction with the Office of Human Resources; the Office of Human Resources has final approval. The job description template as well as existing job descriptions are located on the T Drive underneath HRJob Descriptions.

#### Creation of Application Packet

The Office of Human Resources, working closely with the appropriate supervisor, will customize the content of the application packet used by a screening committee (see below) for the open position.

#### Advertisement of Position

The appropriate supervisor, working closely with the Employee Recruitment Specialist, must create an advertisement for the position. After being approved by the President or the President's designee, all advertisements will be publicized according to the College's Advertising Guidelines and considering the recommendations of the appropriate supervisor.

If a like position has been advertised within the last six (6) months, the supervisor may review those candidates. The supervisor must contact those candidates under consideration to determine the candidate's interest and availability for the open position. If an adequate number of candidates have been found, the supervisor does not need to proceed with a new advertisement.

#### Application Material

All application material is to be submitted to the Office of Human Resources for processing. If, at any time, application material is submitted directly to departments or individuals, the application material must be forwarded to the Office of Human Resources. If material cannot be

copied, arrangements can be made to make the material available to the supervisor or the supervisor's designee. Copies (the ones forwarded by the Office of Human Resources and any others that are made by the supervisor or the supervisor's designee) must be returned to the Office of Human Resources, after the hiring process is completed.

### Screening/Interview Committees

A screening/interview committee must be used to consider applicants for all regular positions in accordance with the following guidelines.

1. The appropriate supervisor or the supervisor's designee will serve as the Screening/Interview Committee Chair.
2. The screening/interview committee will consist of two or more other individuals, including the Assistant Director of Human Resources or if unavailable, the Director of Human Resources or the Director of Human Resources' designee.
3. The screening/interview committee must
  - a. review all of the following documents on the [Screening/Committee Instructions web page](#):
    - i. [Ethics and Confidentiality](#);
    - ii. [Checklist for Reviewing Resumes or Application Forms](#);
    - iii. [Interview Do's and Don'ts](#);
    - iv. [Acceptable and Unacceptable Phrasing of Interview Questions](#);
    - v. [When Interviewing Persons with Disabilities](#); and
    - vi. [Final Interview Reminders](#).
  - b. create regulatory compliant, pre-planned interview questions using the interview questions and format located on the [Screening/Interview Committee web page](#).
  - c. have the interview questions reviewed and approved by the Assistant Director of Human Resources prior to holding any interviews.
  - d. develop a candidate evaluation method to evaluate all candidates chosen for an interview.
  - e. complete the [Faculty Credential Form](#) and receive the appropriate approval(s) if it's a faculty position.
  - f. schedule interviews.
  - g. take notes at each candidate's interview (do not take the notes on copies of the application form or other application material); identify the notes with the position title, date of interview, name of the interviewee, and the name of the interviewer.
  - h. during the interviews, the Assistant Director of Human Resources or if unavailable, the Director of Human Resources or the Director of Human Resources' designee, will provide benefit information to interviewees.
  - i. record and evaluate each interviewee's strengths and weaknesses using the candidate evaluation and reference checks forms noted above.

If a qualified candidate is not found, additional advertising for the position can be pursued once candidate rejection letters have been sent out by the Office of Human Resources for existing candidates.

## Recommendations and Notifications

1. Screening Committee Chair selects candidate based on screening committee member recommendation.
2. Supervisor
  - a. must select one of the reference check forms located on the Screening/Interview Committee Instructions web page to check candidate references;
  - b. must contact the Assistant Director of Human Resources to run a criminal background report and also a motor vehicle report (if applicable) for the chosen candidate;
  - c. must contact the Benefits Specialist in Human Resources to determine the candidate's KPERS status. If the candidate is a KPERS retiree, the salary level offered to the candidate must be reduced by the KPERS Working After Retirement percentage.
  - d. must submit a [Personnel Action Form](#) to obtain chain-of-command hiring approval.

In the event a candidate is not approved by the President or someone else in the chain-of-command, the supervisor shall re-examine those applications on file for the position. If qualified candidates are not available, these guidelines must be reinstated beginning with the Advertisement of Position process;

- e. may make an offer of employment to the candidate unless the candidate is new to the College or the candidate is being recommended for a Vice Presidential level position. In this case, the supervisor may make a tentative offer of employment to the candidate contingent upon board approval.

The supervisor must communicate the Board's action to the selected employee

- f. must ensure the candidate has submitted a job transfer acknowledgement letter to HR if the candidate is a Barton employee working in a regular (non-temporary) position somewhere else at Barton.
- g. must submit a [Blue Team Form](#) once approval has been granted.

Based on information contained on the Blue Team Form, the President or the President's designee will make recommendation of hire to the Board of Trustees at the trustees' next regularly scheduled board meeting;

- h. must route all candidate information back to HR in the applicant tracking system, including a detailed reason for each of those who were not selected for interview and/or hire;
- i. must send all interview notes, candidate evaluations, reference forms or information presented by candidates during the candidate's interviews along with the Faculty Credential Form (if applicable) to the Office of Human Resources.

## Hired Candidate

The approved candidate's supervisor or the supervisor's designee is responsible for:

1. the creation of the appropriate contract or other payment form ([Human Resources Information Form](#)), prior to the candidate starting the candidate's duties; if extenuating circumstances exist, the Office of Human Resources must be notified. Note: The only offices allowed to create contracts are the Board of Trustees (President's contract) and the Office of Human Resources.
2. ensuring the newly hired candidate
  - a. completes the electronic [Personal Data Sheet](#).
  - b. completes the candidate's employment paperwork on or before the candidate's first day of employment and goes through new employee orientation. Schedule an appointment with the Benefits Specialist in the Office of Human Resources.

**Contact(s):** Director of Human Resources

**Related Form(s):** [Blue Team Form](#); [Faculty Credential Form](#); [Human Resources Information Form](#); [Personnel Action Form](#); [Personnel Requisition and Authorization Form](#); [Quick Checklist When Refilling Regular Positions](#)

**Relevant Policy or Procedure(s):** [1470 – Employment/Separation](#)

**Approved by:** President

**Date:** 8/20/02

**Revision(s):** 10/16/07; 3/3/14; 3/12/14 (minor revision); 2/21/17 (minor revision); 8/11/17 (minor revision); 12/11/17 (minor revision); 4/9/19 (minor revision); 2/19/20 (minor revision); 10/1/21 (update); 10/6/21 (change)

**2461**

**Hiring Guidelines for  
Adjunct Faculty**



## 2461 – Hiring Guidelines for Adjunct Faculty

### Definitions

Adjunct Faculty positions are those part-time instructional positions that are temporary in nature, which are used on a somewhat inconsistent, as-needed basis.

### Appointments

When an unusual or emergency situation occurs, and it is in the best interest of the College, the appropriate supervisor or the supervisor's designee may forgo the normal candidate search processes noted below by appointing a qualified candidate to instruct a course. Unusual or emergency situations include:

- A course is requested on an immediate basis and can be formulated swiftly with available qualified personnel;
- A previously scheduled instructor unexpectedly cannot teach the course; or
- A specific qualified instructor is requested for a course by the appropriate instructional dean.

The following documentation is needed by the Office of Human Resources when an appointment occurs:

- Approvals up through the Vice-President;
- Motor vehicle report (if applicable);
- Application Packet (completed in its entirety);
- Reason for immediate hire;
- [Faculty Credential Form](#) with the appropriate approval(s);
- Brief outline of questions and answers that were asked when discussing the assignment with the candidate; and
- [Blue Team Form](#).

For additional required steps, please refer to the Hired Candidate section below.

### Approval for Filling Positions

**Existing:** Prior to beginning the selection process for filling expected vacancies for existing positions, the supervisor must

1. submit a [Blue Team Form](#) for the departing employee (if applicable); and
2. send an e-mail up the chain-of-command to the Vice President of Instruction or the Vice President of Instruction's designee to request approval to fill the position.

The Vice President of Instruction or the Vice President of Instruction's designee will inform the hiring supervisor and the Office of Human Resources of the employee's decision.

**New:** Prior to beginning the selection process to fill a new position,

1. the supervisor must submit a determination of need up the chain-of-command to the Vice President of Instruction or the Vice President of Instruction's designee to attain approval by completing the [Personnel Requisition and Authorization Form](#).

The Vice President of Instruction or the Vice President of Instruction designee will inform the hiring supervisor and the Office of Human Resources of the employee's decision.

#### Job Description

The job description for the position must be reviewed or developed by the appropriate supervisor in conjunction with the Office of Human Resources; the Office of Human Resources has final approval. The job description template as well as existing job descriptions are located on the T Drive underneath HRJob Descriptions.

#### Creation of Application Packet

The Office of Human Resources, working closely with the appropriate supervisor, will customize the content of the application packet used by a screening committee (see below) for the open position.

#### Advertisement of Position

The appropriate supervisor, working closely with the Employee Recruitment Specialist, will create an advertisement for the position. After being approved by the Vice-President (non-CKUB and non-BCUB Adjunct Faculty positions), all advertisements will be publicized according to the College's Advertising Guidelines and considering the recommendations of the appropriate supervisor.

If a like position has been advertised within the last six (6) months, the supervisor may review those candidates. The supervisor must contact those candidates under consideration to determine the candidate's interest and availability for the open position. If an adequate number of candidates have been found, the supervisor does not need to proceed with a new advertisement.

#### Application Material

All application material is to be submitted to the Office of Human Resources for processing. If, at any time, application material is submitted directly to departments or individuals, the application material must be forwarded to the Office of Human Resources. If material cannot be copied, arrangements can be made to make the material available to the supervisor or the supervisor's designee. Copies (the ones forwarded by the Office of Human Resources and any others that are made by the appropriate supervisor or the supervisor's designee) must be returned to the Office of Human Resources, after the hiring process is completed.

#### Screening/Interview Committee

A screening/interview committee must be used to consider applicants for all adjunct faculty positions in accordance with the following guidelines.

1. The appropriate supervisor or the supervisor's designee will serve as the Screening/Interview Committee Chair.

2. The screening/interview committee will consist of one or more other individuals<sup>1</sup>.
3. The screening/interview committee must
  - a. review all of the following documents on the [Screening/Committee Instructions web page](#):
    - i. [Ethics and Confidentiality](#);
    - ii. [Checklist for Reviewing Resumes or Application Forms](#);
    - iii. [Interview Do's and Don'ts](#);
    - iv. [Acceptable and Unacceptable Phrasing of Interview Questions](#);
    - v. [When Interviewing Persons with Disabilities](#); and
    - vi. [Final Interview Reminders](#).
  - b. create regulatory compliant, pre-planned interview questions using the interview questions and format located on the [Screening/Committee Instructions web page](#).
  - c. have the interview questions reviewed and approved by the Assistant Director of Human Resources prior to holding any interviews.
  - d. develop a candidate evaluation method to evaluate all candidates chosen for an interview.
  - e. complete the [Faculty Credential Form](#) and receive the appropriate approval(s).
  - f. schedule interviews.
  - g. take notes at each candidate's interview (do not take the notes on copies of the application form or other application material); identify the notes with the position title, date of interview, name of the interviewee, and the name of the interviewer.
  - h. provide benefit information obtained from the Office of Human Resources to interviewees.
  - i. record and evaluate each interviewee's strengths and weaknesses using one of the candidate evaluation forms noted above.

If a qualified candidate is not found, additional advertising for the position can be pursued once candidate rejection letters have been sent out by the Office of Human Resources for existing candidates.

#### Recommendations and Notifications

1. Screening Committee Chair selects candidate based on screening committee member recommendation.
2. Supervisor must
  - a. select one of the reference check forms located on the Screening/Committee Instructions web page to check candidate references;
  - b. ask Human Resources to initiate a Motor Vehicle Report (when candidate will be driving for college business) or background check if needed;
  - c. identify a first day worked, which can be no greater than 6 months away;
  - d. submit a [Personnel Action Form](#) up through the Vice President of Instruction to obtain chain-of-command hiring approval. Once approval has been granted, an offer of employment may be made to the candidate.
  - e. submit a [Blue Team Form](#) if the candidate accepted the offer.

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<sup>1</sup> The Assistant Director of Human Resources is not required to be part of the adjunct faculty screening committee unless the Office of Human Resources determines that the hiring processes are not being followed.

- f. route all candidate information back to HR in the applicant tracking system including a detailed reason for each of those who were not selected for interview and/or hire;
- g. send all interview notes, candidate evaluations, reference forms or information presented by candidates during the candidate's interviews along with the Faculty Credential Form to the Office of Human Resources.

#### Hired Candidate

The approved candidate's supervisor or the supervisor's designee is responsible for:

1. the creation of a Faculty Load and Compensation assignment.
2. ensuring that the newly hired candidate
  - a. completes the electronic [Personal Data Sheet](#).
  - b. completes the candidate's employment paperwork on or before the candidate's first day of employment and goes through new employee orientation. Schedule an appointment with the Human Resources Technician in the Office of Human Resources.

**Contact(s):** Director of Human Resources

**Related Form(s):** [Blue Team Form](#); [Faculty Credential Form](#); [Personnel Action Form](#); [Personnel Requisition and Authorization Form](#); [Quick Checklist When Refilling Adjunct Faculty Positions](#)

**Relevant Policy or Procedure(s):** [1470 – Employment/Separation](#)

**Approved by:** President

**Date:** 8/29/02

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